

# **KANSAS DEPARTMENT OF REVENUE**

## **PROJECT 2010**

### **FEASIBILITY STUDY REPORT**

#### **APPENDIX B**

##### **MARKETPLACE ANALYSIS**

## **APPENDIX B      Marketplace Analysis**

### **Introduction**

The Kansas Division of Motor Vehicles has conducted a marketplace analysis of other state systems to provide needed information for its further study, evaluation, and determination of available and viable solution choices for replacement of its Vehicle Titling and Registration (VIPs), Vehicle Inventory (KVIS), and Drivers Licensing (KDLS) systems. As a basis for determining applicability to Kansas, candidate solutions were considered “viable” if they were developed within the last 3 years.

The objectives of this analysis were:

- To determine the characteristics of other State systems currently in production, including the age of the system, the computing platform(s), the relative size, and how their systems were implemented
- To determine the solution approach taken by other States who have implemented systems within the last 3 years
- To determine what commercially available product choices, or other state solutions, are available and applicable for the Kansas environment

The following sections of this document describe the approach taken, the findings, and conclusions that are the result of this study.

### **Approach**

The approach taken for this study was to gather as much relevant information as possible from as many states as could be reached, regardless of the characteristics of their systems. From this, we were able to narrow further information gathering from those states who participated in the American Association of Motor Vehicle Administrators (AAMVA) survey.

Information was gathered through a variety of methods, and included state website research, telephone contact, information provided directly from AAMVA and from an on-line survey sponsored by AAMVA.

AAMVA is a state-based, non-profit association representing motor vehicle agency administrators and senior law enforcement officials in North America. Their members are recognized experts who administer the laws governing motor vehicle operation, driver credentialing, and highway safety enforcement. They have a broad perspective of what state solutions are in place and what states have recently replaced or are currently replacing their systems, and were particularly helpful in our information gathering activity.

### **Findings**

Information has been gathered from 25 states ranging in size from the smallest, Montana, with 162,000 licensed drivers and 1,750,000 registered vehicles to the largest, Florida, with over 15,000,000 licensed drivers and 20,000,000 vehicles. Systems currently in production range in age from 1 to 30+ years. Older systems have been developed and run predominantly in mainframe environments, while newer systems, currently in production, have been developed predominantly in a web-browser based user interface.

All state systems have either been custom developed, using in-house staff, contractor staff, or both, or have been implemented from a commercially available “core” package product, typically requiring customization to their state environment. More recently

implemented systems, applicable to Kansas, have been developed from a “core” package.

Of particular relevance to Kansas, of the 25 states providing information about their systems, 16 states have either recently implemented new Driver’s License or Vehicle Registration and Titling systems, or are in the process of acquiring and implementing new systems.

- States who have recently implemented new systems are:  
Colorado  
Indiana  
Iowa
- States currently implementing new systems are:  
Louisiana  
Michigan  
Montana  
Pennsylvania  
Tennessee  
Vermont
- States currently developing requirements or issuing RFP’s are:  
Arizona  
California  
Connecticut  
Idaho  
Missouri  
Rhode Island  
West Virginia

The following table summarizes specific activities in those states that have either recently implemented new systems or are in the process of acquiring and/or implementing new systems.

State	Recent Activity
Arizona	In the process of doing an RFP for a needs assessment. The needs assessment was a requirement of the legislature, they hope it will lead to getting the approval for a new system in the very near future.
California	They have embarked on a multiyear, technology-upgrade effort to modernize their aging, custom-developed core systems with updated alternatives. The Information Technology Modernization Project will incrementally deploy solutions over a period of six years. RFP is currently out for response from vendors.
Colorado	Awarded in October 2002 to Avanade - a joint venture of Microsoft and Accenture - have deployed the system at their headquarters office (Sep 2006). They're a county based system for title and reg and are in the process of developing the RFP to roll the system out to the 64 counties.
Connecticut	RFP was issued and currently negotiating with vendor for a new Real Time On-line Registration System (RTOL) that will modernize both Business Process and Technology, focusing on certain Core Registration Business Functions and legacy systems interface.
Idaho	IBM has been there since Aug 2006 helping to build requirements to get to an RFP. Looking to a Purchased Software Package – With Customization. Have been trying to do something for 6 years.
Indiana	Indiana has recently implemented new systems using the Unisys customized package in a .net environment.
Iowa	Iowa believes this was the initial development of the product which Archon (3M) now markets. With that, they believe their system to be closer to a Custom Build than an Off-The-Shelf with customization. Cost for both systems approx. \$40 million. The initial contract was done under a sole-source. An RFP is currently out for vendor response for enhancements to the vehicle system. During the design phase, for 15 months, the SME's from the counties came in monthly for a week at a time to participate in the business function definition and design; it is felt that this approach was central to the success of the project as the external partner's SME's are on board and advocates of the systems; might have been less expensive to not have this level of involvement but county SME's were seen as a key to success.
Louisiana	Replacement systems to implement Summer of 2008. IBM did a Feasibility Study which included a cost estimate. The Unisys contract awarded at a price under the cost estimate. The Unisys contract is a Fixed fee at \$26 Million. Project is taking longer than expected and LA believes that Unisys is losing money to the tune of approx. \$9 Million.
Michigan	In the process of a major upgrade to a .Net environment using EDS for staffing. Project budget is approx. \$50 Million.
Missouri	Currently has an RFP out for vendor response.
Montana	Is currently in the process of developing and implementing the Archon (3M) package.
Pennsylvania	Is in the process of developing new systems which will also be Custom Build - contacted, with Deloitte Consulting as the general contractor.
Rhode Island	Currently has an RFP out for vendor response.
Tennessee	Recent Vehicle Registration and Titling system work by Saber. The only contact which could be developed was with the former MVD director who is now employed by Saber.
Vermont	New systems in development with Saber. Have completed business functional requirements for both systems. New system to implement in 2008.

The following table represents a summary of the detailed information gathered. It provides both an "at a glance" state by state comparison of solutions implemented and a summary description of system age, system size, implementation method, platform, and data sharing information.

State	System Age	Number of		Implementation Method	Computing platform(s)	Shared Data
		Vehicles	Drivers			
Arizona	V 34 yrs	6,448,633		Customized <sup>(A)</sup>	Mainframe	Yes
California	V > 3 yrs	33,363,963		Customized <sup>(A)</sup>	Mainframe	Yes
Colorado	V < 1 yr D 12 yrs	3,000,000	3,500,000	D Customized <sup>(A)</sup> V Customized <sup>(B)</sup>	V .Net; D Mainframe	No
Connecticut	V > 3 yrs	3,000,000 +		Customized <sup>(A)</sup>		Yes
Florida	D < 3 yrs V > 3 yrs	20,179,496	15,500,000	D Customized <sup>(B)</sup> V Customized <sup>(A)</sup>	Mainframe	Yes
Hawaii	V > 3 yrs	1,159,256				
Idaho	V 23 yrs	1,600,000		Customized <sup>(A)</sup>	Mainframe	No
Illinois	V 6 yrs	10,000,000 - 12,000,000		Other - Combination of COTS, Customized <sup>(A)</sup> & <sup>(B)</sup>		Minimal
Indiana	Both 1-6 yrs	7,500,000	2,300,000	Package	.Net	Yes
Iowa	V 2 yrs D in 2007	4,000,000	2,000,000	Package	.Net	Yes
Kentucky	V 25+ yrs	3,500,000		Customized <sup>(A)</sup>	Mainframe	No
Louisiana	Both 35+ yrs	5,000,000 - 6,000,000	3,000,000 - 3,500,000	Customized <sup>(A)</sup>	Mainframe	No
Michigan	Both 35+ yrs, last 10 yrs	19,000,000 - 20,000,000	9,000,000	Customized <sup>(A)</sup>	Mainframe	No
Missouri	< 3 yrs	4,460,081	6,970,347	Customized <sup>(A)</sup>	Mainframe	No
Montana	< 3 yrs	1,750,000 +	162,000 +	Package	.NET	Yes
Nebraska	Both > 3 yrs	2,119,094	1,350,983	Customized <sup>(A)</sup>	Mainframe	No
New Mexico	V > 3 yrs	1,800,000- 1,900,000		Customized <sup>(A)</sup>	.Net	No
Ohio	V < 3 yrs	12,017,517		Customized <sup>(A)</sup>	.NET	No
Oregon	D > 3 yrs		2,919,822	Customized <sup>(A)</sup>	Mainframe	Yes
Pennsylvania	V 20 yrs D 16 yrs	11,000,000	8,500,000 plus 400,000 - 500,000 picture ID's	Customized <sup>(B)</sup>	Mainframe	No
South Dakota	D > 3 yrs		577,000	Customized(A) + Package	Mainframe	
Texas	V > 3 yrs	20,100,000		Customized <sup>(A)</sup>	Client server	No
Utah	V > 3 yrs	2,200,000		Package	Mainframe	No
Vermont	Both 30+ yrs	600,000 - 700,000	450,000 - 600,000	Customized <sup>(B)</sup>	Mainframe	No
West Virginia	V 10 yrs D 16 yrs	1,800,000	1,329,000	Customized <sup>(A)</sup>	Mainframe	No

D indicates it is for the Drivers License System

V indicates it is for the Vehicle Registration and Titling System

Customized<sup>(A)</sup> is an In-House Development

Customized<sup>(B)</sup> is a Contracted or Outsourced Development

Package is modified or customized package

**Conclusion**

A majority of the States we have contacted have either recently replaced or are in the process of replacing their systems. Of those, most states, having recently implemented a new system, have acquired a “core” package solution with a level of customization required to fit the specific requirements of their state environment. This appears to be the preferred approach, as those states have indicated no dissatisfaction either with the product or with the provider company through all phases of their development project; and all states believe that one of the key success factors was the system framework their vendor brought to the engagement. There are several commercially available products that are candidates to replace the VIPS, KDLS, and KVIS systems in Kansas.

During this feasibility study the software vendors in the marketplace were:

COMPANY	PRODUCT	CURRENT STATE INVOLVEMENT
Archon Technologies, Inc. (acquired by 3M) 9000 East Nichols Avenue, Suite 200 Englewood, Colorado 80112	Archon Registration & Titling Solution (ARTS) Archon Driver Solution (ADS) Archon Transaction Money Manager (ATM <sup>2</sup> )	Iowa Montana
Saber Corp. 1800 SW First Avenue, Suite 350 Portland, Oregon 97201	Motor Vehicle System Drivers License System	Vermont Tennessee
Unisys Corporate Headquarters Unisys Way Blue Bell, Pennsylvania 19424	Unisys Motor Vehicle Solution (U/MVS)	Louisiana Indiana completed in July 2006

Acquisition of a “core” package product solution is a viable solution choice recommended for further evaluation.

**Reference Information**

The tables that follow reflect the detailed contact and other reference information gathered during the course of this study. Study findings have been compiled from this data.

<b>State</b>	<b>Arizona</b>
<b>Source of Information</b>	AAMVA Vehicle Survey
<b>Contact</b>	Rita Skiye 602-712-7026 rskiye@azdot.gov
<b>System Age</b>	> 3 years
<b>Number of registered vehicles or drivers</b>	Vehicles - 6,448,633
<b>Implementation Method</b>	Custom Build – in-house
<b>Computing platform(s)</b>	The Arizona Title and Registration system is mainframe based. We have an IMS database and use PL/1 as our programming language
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Driver License; ARMANI - Fee Accounting; Mandatory Insurance; Abandoned Vehicle Service; Arizona - E-Government applications; Targats - Revenue Accounting
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	The Arizona system was built in 1973. We are in the process of doing an RFP for a needs assessment. The needs assessment was a requirement of the legislature and we hope it will lead to getting the approval for a new system in the very near future.

<b>State</b>	<b>California</b>
<b>Source of Information</b>	AAMVA Vehicle Survey
<b>Contact</b>	Janet Okino
<b>System Age</b>	> 3 years
<b>Number of registered vehicles or drivers</b>	Vehicles - Fee Paid Currently registered 32,849,650; Exempt Plates 514,313; Total 33,363,963
<b>Implementation Method</b>	Custom Build – in-house
<b>Computing platform(s)</b>	IBM Mainframe model 2094-407
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Since the California Department of Motor Vehicles core business is to register and title vehicles, license drivers and vehicle related occupations, virtually all mission critical and supporting systems share common data elements, such as name and address
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	California's custom developed database management system and transaction processing monitor were developed in the early 70's and are still in operation today. The department is embarking on a multiyear, technology-upgrade effort to modernize its aging, custom-developed core systems with updated alternatives that are broadly supported by the Information Technology industry. The Information Technology Modernization Project will incrementally deploy a solution over a period of six years that will migrate the databases to DB2 and consolidate transaction processing to CICS and IBM Websphere.

<b>State</b>	<b>Colorado</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Pat Chase Vehicle Reg Proj Mgr Bruce Lowson Drivers Lic Dev Mgr
<b>System Age</b>	Vehicle < 3 years; Sep 2006 in Central Office Drivers > 3 years; 1995 with no plans for upgrade
<b>Number of registered vehicles or drivers</b>	Vehicle - 3,000,000 Drivers - 3,500,000
<b>Implementation Method</b>	Drivers - Custom Build - in-house Vehicles - Custom Build - contracted, or outsourced
<b>Computing platform(s)</b>	Vehicle .Net; C-Sharp; SQL2000; Windows 2003 Server; Multiple HP Servers Drivers Natural Adabase; Cobol; CICS
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	No Data sharing between Vehicle & Drivers Some data exchange to Law Enforcement; Insurance; Governmental
<b>If purchased software package, indicate company and product</b>	Vehicle - Avanade has plans to market the product developed in Colorado (according to the CO folks)
<b>Notes</b>	They originally issued their RFP in October 2001 hoping to find an existing system they could customize. Couldn't find one that closely enough met their requirements, so they started from the ground up. Awarded in October 2002 to Avanade - a joint venture of Microsoft and Accenture - have deployed the system at their headquarters office (Sep 2006). They're a county based system for title and reg and are in the process of developing the RFP to roll the system out to the 64 counties. They do not have any plans for imaging T&R documents in the field at this time.

<b>State</b>	<b>Connecticut</b>
<b>Source of Information</b>	AAMVA Vehicle Survey
<b>Contact</b>	Nicholas J. Demetriades Information Technology Manager 3 CT Department of Motor Vehicles 60 State Street Wethersfield, CT 06109 (860) 263-5348 njd@ct.gov
<b>System Age</b>	> 3 years New system in the works
<b>Number of registered vehicles or drivers</b>	Approx. 3 million (+) Active Vehicle Registrations Registration File contains over 8 million registration records including but not limited to the following categories: Active, Cancelled, Cross Reference, and Expired.
<b>Implementation Method</b>	Custom Build – in-house
<b>Computing platform(s)</b>	Architecture to be determined, assessing business requirements, continuity and contingency needs
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	Comments: RFP was issued and currently negotiating with vendor for a new Real Time On-line Registration System (RTOL) that will modernize both Business Process and Technology, focusing on certain Core Registration Business Functions and legacy systems interface. All systems and sub systems will share customer information. Business requirements and possible technology solutions currently under review



<b>State</b>	<b>Florida</b>
<b>Source of Information</b>	Both AAMVA Surveys & Call and/or E-Mail
<b>Contact</b>	Drivers - Michael McCaskill Mike McCaskill mccaskill.michael@hsmv.state.fl.us (850)617-2702 Vehicle - Leslie Langston, Management Analyst Division of Motor Vehicles (850)617-2902 langston.leslie@hsmv.state.fl.us
<b>System Age</b>	Drivers - < 3 years Vehicle - > 3 years
<b>Number of registered vehicles or drivers</b>	Drivers - 15,500,000 Vehicles - 20,179,496
<b>Implementation Method</b>	Custom Build - contracted, or outsourced
<b>Computing platform(s)</b>	Drivers - Oracle; Mainframe & Server Vehicle - Oracle
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Drivers - Motor vehicle title and registrations. Vehicles - Driver's License; Law Enforcement; National Motor Vehicle Title Information System
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	Comments: Our system is custom and uses both in-house and contracted resources. Our software is handled in-house while the hardware is contracted. Digimarc is the primary contractor

<b>State</b>	<b>Hawaii</b>
<b>Source of Information</b>	AAMVA Vehicle Survey
<b>Contact</b>	Dennis Kamimura Further contact Preston Ko, Data Processing Program Manager 808-768-7608 pko@honolulu.gov
<b>System Age</b>	> 3 years
<b>Number of registered vehicles or drivers</b>	Vehicles - 1,159,256
<b>Implementation Method</b>	
<b>Computing platform(s)</b>	
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	

<b>State</b>	<b>Idaho</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Amy Smith Veh Svc Mgr
<b>System Age</b>	> 3 years; Approx. 1983 (23 years)
<b>Number of registered vehicles or drivers</b>	Vehicle - 1,600,000
<b>Implementation Method</b>	Custom Build - in-house
<b>Computing platform(s)</b>	Datapoint at the county sites Mainframe CICS at the central site
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	No Data Sharing
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	IBM has been there since Aug 2006 helping to build requirements to get to an RFP. Looking to a Purchased Software Package – With Customization. Have been trying to do something for 6 years

<b>State</b>	<b>Illinois</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Ernie Dannenberger Dep Director Veh Svc
<b>System Age</b>	>3 years; underlying system arch is very old mainframe; newest piece was implemented in 2001
<b>Number of registered vehicles or drivers</b>	Vehicle - 10,000,000 - 12,000,000
<b>Implementation Method</b>	Other - Combination of COTS customized and all forms of custom build
<b>Computing platform(s)</b>	
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Minimal data sharing; described as hit and miss
<b>If purchased software package, indicate company and product</b>	Have used Unisys for some development work
<b>Notes</b>	

<b>State</b>	<b>Indiana</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Mary Wilson
<b>System Age</b>	< 3 years (Start Nov 2000 - Jul 2006) Systems replace ranged in age from 15-30 years in 2000
<b>Number of registered vehicles or drivers</b>	Vehicles - 7,500,000 Drivers - 2,300,000
<b>Implementation Method</b>	Purchase Software Package - Customized
<b>Computing platform(s)</b>	.Net Visual basic SQL Server
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Data is shared across multiple systems System is customer centric Based upon a Customer Record
<b>If purchased software package, indicate company and product</b>	Unisys
<b>Notes</b>	They had limited numbers of and weak SME's, this significantly impacted both development and implementation. It was suggested to increase the time estimates the software providers give for testing and conversions (quadruple).

<b>State</b>	<b>Iowa</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Shirley Andrea Dir Motor Veh Div
<b>System Age</b>	< 3 years; Vehicle Jan/2005, Drivers will implement in May/2007
<b>Number of registered vehicles or drivers</b>	Vehicles - 4,000,000 Drivers - 2,000,000
<b>Implementation Method</b>	Purchase Software Package - Customized
<b>Computing platform(s)</b>	Visual Basic; .Net; SQL Server; C-Sharp; Processing at remote site is real-time
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Data is shared across multiple systems System is customer centric Based upon a Customer Record
<b>If purchased software package, indicate company and product</b>	Archon - 3M
<b>Notes</b>	Iowa believes this was the initial development of the product which Archon (3M) now markets; So They believe it to be closer to a Custom Build than an Off-The-Shelf with customization; During the design phase, for 15 months, the SME's from the counties came in monthly for a week at a time to participate in the business function definition and design; it is felt that this approach was central to the success of the project as the external partner's SME's are on board and advocates of the systems; might have been less expensive to not have this level of involvement but county SME's were seen as a key to success. Cost of the systems about \$40 million. Iowa is currently acquiring technical support for development of its next software release.

<b>State</b>	<b>Kentucky</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Willie Payton Asst Dir DMV
<b>System Age</b>	> 3 years; Original in early 1980's routine updates & maintenance
<b>Number of registered vehicles or drivers</b>	Vehicle - 3,500,000
<b>Implementation Method</b>	Custom Build - in-house
<b>Computing platform(s)</b>	IBM Mainframe; COBOL; DB2; CICS Some front-end migration to .Net
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	No data sharing
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	Covansys (Precursor to Saber) in 1999/2000 was contracted to gather requirements & prepare initial system design \$1.9 Million. Budget issues resulted, so a lesser project was completed initiated for \$9.2 Million. KY was pleased with Covansys. The reason for the change was maintenance costs. \$3 Million currently opposed to \$9-12 Million in the proposed system.

<b>State</b>	<b>Louisiana</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Jack Green IT Dep Dir
<b>System Age</b>	> 3 years; 1970's Replacement systems to implement Summer of 2008
<b>Number of registered vehicles or drivers</b>	Vehicles - 5,000,000 - 6,000,000 Drivers - 3,000,000 - 3,500,000
<b>Implementation Method</b>	Current Systems are Custom Build - in-house New systems will be Purchased Software Package - With Customization
<b>Computing platform(s)</b>	.Net; SQL Server Real-time updating in the Parishes (Counties); Currently have Mainframe with Frame Relay statewide new system will require some site upgrades
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Data is shared across multiple systems System is customer centric Based upon a Customer Record
<b>If purchased software package, indicate company and product</b>	Unisys
<b>Notes</b>	IBM did a Feasibility Study which included a cost estimate; The Unisys contract awarded at a price under the cost estimate. The Unisys contract is a Fixed fee at \$26 Million; Project is taking longer than expected.

<b>State</b>	<b>Michigan</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Tess Layman Dir Application Dev
<b>System Age</b>	>3 years; early 1970's last major update in 1995; currently making significant modifications
<b>Number of registered vehicles or drivers</b>	Vehicles - 19,000,000 - 20,000,000 Drivers - 9,000,000
<b>Implementation Method</b>	Custom Build - in-house Current modifications are in-house with staff augmentation through EDS (50 Million budget)
<b>Computing platform(s)</b>	Visual Basic 6; Citrix Thin Client; Unisys Lebra Mainframe; DMS2
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	No data sharing; Big issue was the Name
<b>If purchased software package, indicate company and product</b>	Staff augmentation only
<b>Notes</b>	In process of a major upgrade to .Net environment using EDS for staff; \$50 Million

<b>State</b>	<b>Missouri</b>
<b>Source of Information</b>	Both AAMVA Surveys
<b>Contact</b>	Drivers - Nicki Hollis for further info Brad Brester - (573) 526-3656 - Brad.Brester@dor.mo.gov Vehicles - Nicki Hollis for further info Jayne Wack (573) 751-3180 Jayne_Wack@dor.mo.gov
<b>System Age</b>	Drivers - < 3 years Vehicles - < 3 years
<b>Number of registered vehicles or drivers</b>	Drivers - 4,460,081 as of 9-15-2006 Vehicles - 6,970,347 as of 3/3/06
<b>Implementation Method</b>	Drivers - Custom Build – in-house Some was contracted for Over-the-counter License Issuance Vehicle - Custom Build – in-house Some was contracted or outsourced
<b>Computing platform(s)</b>	Drivers - IBM 2094-710 Mainframe System Vehicles - IBM ZOS Webshpere 5.1
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Drivers - None at this time Vehicles - Does not share with other systems
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	

<b>State</b>	<b>Montana</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	From the website <a href="http://doj.mt.gov/driving/merlinproject/default.asp">http://doj.mt.gov/driving/merlinproject/default.asp</a> And an e-mail from Lisa Wanke
<b>System Age</b>	< 3 years
<b>Number of registered vehicles or drivers</b>	Montana has more than 1.75 million titled vehicles. Each year the Motor Vehicle Division: <ul style="list-style-type: none"> <li>• titles 470,000 vehicles</li> <li>• registers 1 million vehicles</li> <li>• licenses more than 162,000 drivers</li> </ul>
<b>Implementation Method</b>	Purchased Software Package – With Customization
<b>Computing platform(s)</b>	Windows based system using C sharp and .net programming, server based, and a MS squal database Microsoft .NET – Software/Application Platform Windows XP/2003 – Operating System, Application Server Microsoft SQL Server – Database Platform Active Directory – Directory Service IIS – Web Server Windows XP – Application Developer Desktop
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	All MVD applications will use common data, moving to a common customer concept.
<b>If purchased software package, indicate company and product</b>	Archon - 3M
<b>Notes</b>	

<b>State</b>	<b>Nebraska</b>
<b>Source of Information</b>	Both AAMVA Surveys
<b>Contact</b>	Drivers - Sara O'Rourke 402/471-3861 sorourke@notes.state.ne.us Vehicles - Betty Johnson
<b>System Age</b>	Drivers - > 3 years Vehicles - > 3 years
<b>Number of registered vehicles or drivers</b>	Drivers - 1,350,983 licenses Vehicles - 2,119,094
<b>Implementation Method</b>	Drivers - Custom Build – in-house Vehicles - Custom Build – in-house
<b>Computing platform(s)</b>	Drivers - 3270 mainframe emulation sessions Vehicles - AS400 and Mainframe
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Drivers - AS400 for issuance Vehicles - None
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	

<b>State</b>	<b>New Mexico</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Keith Perry Dep Dir Motor Veh
<b>System Age</b>	Vehicle - > 3 years; 2000-2001
<b>Number of registered vehicles or drivers</b>	Vehicle - 1,800,000-1,900,000
<b>Implementation Method</b>	Vehicle - Custom Build - in-house
<b>Computing platform(s)</b>	Vehicle - Web browser (Windows) .Net SQL Server
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Vehicle - No Data Sharing; Some data interfacing of Drivers License data to law enforcement systems
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	

<b>State</b>	<b>Ohio</b>
<b>Source of Information</b>	AAMVA Vehicle Survey
<b>Contact</b>	Robert Posey, Section Chief Support Services, Ohio BMV 614-752-6604 bposey@dps.state.oh.us
<b>System Age</b>	Vehicle - < 3 years
<b>Number of registered vehicles or drivers</b>	12,017,517
<b>Implementation Method</b>	Custom Build – in-house
<b>Computing platform(s)</b>	Ohio BMV's web-based system was built using the Microsoft .NET product suite running on a MS Windows 2003 Enterprise server architecture. The system is a 3-tier system, operating on three load balanced web servers, two application servers, two clustered SQL Server database servers and two print servers.
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	No data sharing between drivers licensing and vehicle registration.
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	Ohio's Registration is for Registration only, Titling is separate and under the Ohio Clerk of Courts with oversight of the Ohio BMV. In addition, Ohio operator license is also under a separate system.

<b>State</b>	<b>Oregon</b>
<b>Source of Information</b>	AAMVA Drivers Survey
<b>Contact</b>	William Cohen for further info Lydia Beebe 503-945-8927 lydia.k.beebe@odot.state.or.us
<b>System Age</b>	Drivers - > 3 years
<b>Number of registered vehicles or drivers</b>	As of December 31, 2006, there were 2,919,822 holders of a valid Oregon driver license.
<b>Implementation Method</b>	Custom Build – in-house
<b>Computing platform(s)</b>	IBM Z/OS 390 mainframe; DB2 database
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Customer; Vehicles.
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	

<b>State</b>	<b>Pennsylvania</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Brent Bell, Dir of Information & Fiscal Services 717-787-7713 brenbell@state.pa.us
<b>System Age</b>	Vehicle > 3 years (1987) Driver > 3 years (1991-1992)
<b>Number of registered vehicles or drivers</b>	Vehicle - 11,000,000 Drivers - 8,500, 000 plus 400,000 - 500,000 of picture ID's
<b>Implementation Method</b>	Current Systems are Custom Build - contacted, or outsourced; New systems will also be Custom Build - contacted, or outsourced with Deloitte Consulting as the general contractor will use subs for DL (Digimarc) and Knowledge testing software.
<b>Computing platform(s)</b>	Current system - Mainframe, ZOS, IMS & DB2 New System - (Tentative) 2 Linux, Java, Webshpere
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Current systems - minimal data sharing; New systems - Shared data (Customer centric)
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	



<b>State</b>	<b>South Dakota</b>
<b>Source of Information</b>	AAMVA Drivers Survey
<b>Contact</b>	Cindy Gerber 605-773-4846 cindy.gerber@state.sd.us
<b>System Age</b>	Drivers - > 3 years
<b>Number of registered vehicles or drivers</b>	Drivers - 577,000
<b>Implementation Method</b>	Custom Build – in-house with a package
<b>Computing platform(s)</b>	Unsure of question. Our mainframe is ADABASE, CICS.
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	

<b>State</b>	<b>Texas</b>
<b>Source of Information</b>	AAMVA Vehicle Survey
<b>Contact</b>	Frances Stastney For further info Tobe Hubbard Systems Management Vehicle Titles and Registration Division Texas Department of Transportation (512) 465-3687 thubbar@dot.state.tx.us
<b>System Age</b>	Vehicle - > 3 years; Orig in 1994; revised in 2002
<b>Number of registered vehicles or drivers</b>	20.1 million registered vehicles
<b>Implementation Method</b>	Custom Build – in-house
<b>Computing platform(s)</b>	Client server.
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	None
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	

<b>State</b>	<b>Utah</b>
<b>Source of Information</b>	AAMVA Vehicle Survey
<b>Contact</b>	Kevin Park, 801-297-7670, kpark@utah.gov
<b>System Age</b>	Vehicle - > 3 years
<b>Number of registered vehicles or drivers</b>	Utah has approx 2.2 million vehicles registered
<b>Implementation Method</b>	Purchased Software Package – With Customization
<b>Computing platform(s)</b>	The application is developed with Powerbuilder The database is Oracle
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Our system is stand alone
<b>If purchased software package, indicate company and product</b>	AMS, the system is called MVA
<b>Notes</b>	

<b>State</b>	<b>Vermont</b>
<b>Source of Information</b>	Call and/or E-Mail & Both AAMVA Surveys
<b>Contact</b>	Howard Deal Dep Commissioner From Surveys - Ellen Hemond for further info Roger Boissonneau 802 828-2028 roger.boissonneau@state.vt.us Dave Pierson 802 828-5162 dave.pierson@state.vt.us
<b>System Age</b>	Current systems mid 1970's New systems in development Have completed business functional requirements for both systems
<b>Number of registered vehicles or drivers</b>	Vehicles - 600,000-700,000 (from survey 779,302) Drivers - 450,000 (from survey 589,424)
<b>Implementation Method</b>	Current system is Custom Build - contracted, or outsourced System under development is Purchase Software Package - Customized
<b>Computing platform(s)</b>	Current is mainframe New will be .Net front-to-back; SQL Server; Dell Servers not yet sized. From surveys Windows 2000/2003
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	Data is shared across multiple systems  From Drivers Survey - vehicle registration, title, name file, suspensions, convictions, accidents, diesel and gas tax reporting, revenue  From Vehicle Survey - Driver License, revenue, name file, suspensions, convictions, accidents, diesel and gas tax - essentially all the functions that we do at DMV are covered in our new system
<b>If purchased software package, indicate company and product</b>	Award was made to Covansys and during contract phase was purchased by Saber Corp.
<b>Notes</b>	Local consultant helped them build the statement of work for the RFP; There was no feasibility study or cost estimating  From Vehicle Survey - We are approximately one year into this project with an estimated implementation date of April 2008 for the registration, title and customer functions.

<b>State</b>	<b>West Virginia</b>
<b>Source of Information</b>	Call and/or E-Mail
<b>Contact</b>	Will Thaxton IT Dir
<b>System Age</b>	> 3 years; last major updates in 1991 for Vehicles & 1997 for Drivers
<b>Number of registered vehicles or drivers</b>	Vehicles - 1,800,000 Drivers - 1,329,000
<b>Implementation Method</b>	Custom Build - in-house
<b>Computing platform(s)</b>	Large IBM Mainframe; VSAM for Vehicle & DB2 for Drivers
<b>Sharing of common data especially between Driver's Licensing &amp; Vehicle Registration</b>	No data sharing
<b>If purchased software package, indicate company and product</b>	
<b>Notes</b>	Drivers License renewals are done at 23 regional sites real-time. Vehicle Registrations & Renewals are also done at the 23 regional sites BUT ALL ON PAPER which is then sent to a central office for data entry and processing. WV is in the process of replacing these systems (RFP to hit the street on or about 4/1/07).